



BOARD OF DIRECTORS

Agenda Report

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File #: 2023-3194

Agenda Date: 9/27/2023

Agenda Item No: 25.

FROM: Robert Thompson, General Manager

SUBJECT:

ORANGE COUNTY SANITATION DISTRICT 2023 PROPOSED STRATEGIC PLAN

GENERAL MANAGER'S RECOMMENDATION

RECOMMENDATION:

Information Item.

BACKGROUND

The Orange County Sanitation District (OC San) has prepared the 2023 Proposed Strategic Plan. The Strategic Plan is a policy level roadmap which defines the future desired state of the agency and lays out initiatives to move toward that desired state. The Strategic Plan is intended to be a living document that is adjusted to address new needs, or regulatory requirements faced by OC San.

The plan includes 15 individual policy areas which comprise the overall Strategic Plan. The policy statements were developed by the Executive Management Team based on input provided by Board Members and staff. The Board of Directors' input and direction drives the development and updating of the Strategic Plan. This draft plan is intended to serve as the final opportunity for Board input before the final version is presented for adoption in November.

The adopted Strategic Plan will be the basis of Fiscal Year 2024-25 and 2025-26 budget development.

RELEVANT STANDARDS

- Maintain and adhere to appropriate internal planning documents: Strategic Plan
- Sustain 1, 5, 20-year planning horizons
- Build brand, trust, and support with policy makers and community leaders

PRIOR COMMITTEE/BOARD ACTIONS

July 2023 - Information Item - Risk Register

June 2023 - Information Item - Core Values

May 2023 - Strategic Plan Feedback; Information Item, Levels of Service

April 2023 - Strategic Plan Overview

March 2023 - Strategic Plan Introduction

ATTACHMENT

The following attachment(s) may be viewed on-line at the OC San website (www.ocsan.gov) with the complete agenda package:

- Proposed Strategic Plan 2023
- Presentation