



SPECIAL NOTICE
PUBLIC ATTENDANCE & PARTICIPATION AT PUBLIC MEETINGS
Board of Directors Meeting
Thursday, December 14, 2023
6:00 p.m.

Your participation is always welcome. OC San offers several ways in which to interact during meetings. You will find information as to these opportunities below.

IN-PERSON MEETING ATTENDANCE

You may attend the meeting in-person at the following location:

Orange County Sanitation District
Administration Building
10844 Ellis Avenue
Fountain Valley, CA 92708

ONLINE MEETING PARTICIPATION

You may join the meeting live via Teams on your computer or similar device or web browser by using the link below:

[Click here to join the meeting](#)

We suggest testing joining a Teams meeting on your device prior to the commencement of the meeting. For recommendations, general guidance on using Teams, and instructions on joining a Teams meeting, [please click here](#).

Please mute yourself upon entry to the meeting. Please raise your hand if you wish to speak during the public comment section of the meeting. The Clerk of the Board will call upon you by using the name you joined with.

Meeting attendees are not provided the ability to make a presentation during the meeting. Please contact the Clerk of the Board at least 48 hours prior to the meeting if you wish to present any items. Additionally, camera feeds may be controlled by the meeting moderator to avoid inappropriate content.

HOW TO PARTICIPATE IN THE MEETING BY TELEPHONE

To join the meeting from your phone: Dial (213) 279-1455
When prompted, enter the Phone Conference ID: 735 533 816#

All meeting participants may be muted during the meeting to alleviate background noise. If you are muted, please use *6 to unmute. You may also mute yourself on your device.

Please raise your hand to speak by use *5, during the public comment section of the meeting. The Clerk of the Board will call upon you by using the last 4 digits of your phone number as identification.

NOTE: All attendees will be disconnected from the meeting at the beginning of Closed Session. If you would like to return to the Open Session portion of the meeting, please login or dial-in to the Teams meeting again and wait in the Lobby for admittance.

WATCH THE MEETING ONLINE

The meeting will be available for online viewing at:

<https://ocsd.legistar.com/Calendar.aspx>

SUBMIT A COMMENT

You may submit your comments and questions in writing for consideration in advance of the meeting by using the eComment feature available online at: <https://ocsd.legistar.com/Calendar.aspx> or sending them to OCSanClerk@ocsan.gov with the subject line "PUBLIC COMMENT ITEM # (insert the item number relevant to your comment)" or "PUBLIC COMMENT NON-AGENDA ITEM".

You may also submit comments and questions for consideration during the meeting by using the eComment feature available online at: <https://ocsd.legistar.com/Calendar.aspx>. The eComment feature will be available for the duration of the meeting.

All written public comments will be provided to the legislative body and may be read into the record or compiled as part of the record.

For any questions and/or concerns, please contact the Clerk of the Board's office at 714-593-7433. Thank you for your interest in OC San!

December 8, 2023

NOTICE OF REGULAR MEETING

**BOARD OF DIRECTORS
ORANGE COUNTY SANITATION DISTRICT**

Thursday, December 14, 2023 – 6:00 P.M.

Administration Building
10844 Ellis Avenue
Fountain Valley, CA 92708

ACCESSIBILITY FOR THE GENERAL PUBLIC

Your participation is always welcome. Specific information as to how to participate in this meeting is detailed on the Special Notice attached to this agenda. In general, OC San offers several ways in which to interact during this meeting: you may participate in person, join the meeting live via Teams on your computer or similar device or web browser, join the meeting live via telephone, view the meeting online, and/or submit comments for consideration before or during the meeting.

The Regular Meeting of the Board of Directors of the Orange County Sanitation District will be held at the above location and in the manner indicated on Thursday, December 14, 2023 at 6:00 p.m.



Clerk of the Board

- Serving:*
- Anaheim
 - Brea
 - Buena Park
 - Cypress
 - Fountain Valley
 - Fullerton
 - Garden Grove
 - Huntington Beach
 - Irvine
 - La Habra
 - La Palma
 - Los Alamitos
 - Newport Beach
 - Orange
 - Placentia
 - Santa Ana
 - Seal Beach
 - Stanton
 - Tustin
 - Villa Park
 - County of Orange
 - Costa Mesa Sanitary District
 - Midway City Sanitary District
 - Irvine Ranch Water District
 - Yorba Linda Water District



BOARD OF DIRECTORS
Regular Meeting Agenda
Thursday, December 14, 2023 - 6:00 PM
Board Room
Administration Building
10844 Ellis Avenue
Fountain Valley, CA 92708
(714) 593-7433

ACCOMMODATIONS FOR THE DISABLED: If you require any special disability related accommodations, please contact the Orange County Sanitation District (OC San) Clerk of the Board's office at (714) 593-7433 at least 72 hours prior to the scheduled meeting. Requests must specify the nature of the disability and the type of accommodation requested.

AGENDA POSTING: In accordance with the requirements of California Government Code Section 54954.2, this agenda has been posted outside the main gate of the OC San's Administration Building located at 10844 Ellis Avenue, Fountain Valley, California, and on the OC San's website at www.ocsan.gov not less than 72 hours prior to the meeting date and time above. All public records relating to each agenda item, including any public records distributed less than 72 hours prior to the meeting to all, or a majority of the Board of Directors, are available for public inspection in the office of the Clerk of the Board.

AGENDA DESCRIPTION: The agenda provides a brief general description of each item of business to be considered or discussed. The recommended action does not indicate what action will be taken. The Board of Directors may take any action which is deemed appropriate.

MEETING RECORDING: A recording of this meeting is available within 24 hours after adjournment of the meeting at <https://ocsd.legistar.com/Calendar.aspx> or by contacting the Clerk of the Board at (714) 593-7433.

NOTICE TO DIRECTORS: To place items on the agenda for a Committee or Board Meeting, the item must be submitted in writing to the Clerk of the Board: Kelly A. Lore, MMC, (714) 593-7433 / klore@ocsan.gov at least 14 days before the meeting.

FOR ANY QUESTIONS ON THE AGENDA, BOARD MEMBERS MAY CONTACT STAFF AT:

General Manager: Rob Thompson, rthompson@ocsan.gov / (714) 593-7110
Asst. General Manager: Lorenzo Tyner, ltyner@ocsan.gov / (714) 593-7550
Director of Engineering: Mike Dorman, mdorman@ocsan.gov / (714) 593-7014
Director of Environmental Services: Lan Wiborg, lwiborg@ocsan.gov / (714) 593-7450
Director of Finance: Wally Ritchie, writchie@ocsan.gov / (714) 593-7570
Director of Human Resources: Laura Maravilla, lmavilla@ocsan.gov / (714) 593-7007
Director of Operations & Maintenance: Riaz Moinuddin, rmoinuddin@ocsan.gov / (714) 593-7269

CALL TO ORDER

Board Chairman Chad Wanke

INVOCATION AND PLEDGE OF ALLEGIANCE

Board Chairman Chad Wanke, City of Placentia

ROLL CALL AND DECLARATION OF QUORUM

Clerk of the Board

PUBLIC COMMENTS:

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SPECIAL PRESENTATIONS:**1. EMPLOYEE SERVICE AWARDS**[2023-3328](#)**25-year Service Awards**

Jesus Baez, Senior Mechanic - Division 870

20-year Service Award

Shane Milligan, Lead Power Plant Operator - Division 870

Doug Rech, Senior Mechanic - Division 880

Laura Terriquez, Scientist - Division 630

Originator: Kelly Lore

REPORTS:

The Board Chairperson and the General Manager may present verbal reports on miscellaneous matters of general interest to the Directors. These reports are for information only and require no action by the Directors.

CONSENT CALENDAR:

Consent Calendar Items are considered to be routine and will be enacted, by the Board of Directors, after one motion, without discussion. Any items withdrawn from the Consent Calendar for separate discussion will be considered in the regular order of business.

2. APPROVAL OF MINUTES[2023-3329](#)RECOMMENDATION:

Approve minutes of the Regular meeting of the Board of Directors held November 15, 2023.

Originator: Kelly Lore

Attachments: [Agenda Report](#)
[11-15-2023 Board of Directors Meeting Minutes](#)

3. SALES TAX REIMBURSEMENTS FOR CHEMICAL PURCHASES[2023-3345](#)RECOMMENDATION:

Approve the California Department of Tax and Fee Administration counteroffer in the amount of \$12,541.24, as set forth below, which represents a settlement of 14.5% of the remaining claimed amounts totaling \$86,234.

Originator: Wally Ritchie

Attachments: [Agenda Report](#)
[OCSD Settlement Memo](#)

RECEIVE AND FILE:**4. COMMITTEE MEETING MINUTES**[2023-2732](#)

RECOMMENDATION: Receive and file the following:

- A. Minutes of the Steering Committee Meeting held October 25, 2023
- B. Minutes of the Operations Committee Meeting held November 1, 2023
- C. Minutes of the Administration Committee Meeting held November 8, 2023

Originator: Kelly Lore

Attachments: [Agenda Report](#)
[10-25-2023 Steering Committee Minutes](#)
[11-01-2023 Operations Committee Minutes](#)
[11-08-2023 Administration Committee Minutes](#)

5. REPORT OF THE INVESTMENT TRANSACTIONS FOR THE MONTH OF NOVEMBER 2023[2023-3116](#)

RECOMMENDATION: Receive and file the following:

Report of the Investment Transactions for the month of November 2023.

Originator: Wally Ritchie

Attachments: [Agenda Report](#)
[Report of the Investment Transactions - November 2023](#)

OPERATIONS COMMITTEE:

6. **ORANGE COUNTY SANITATION DISTRICT 2023 ASSET MANAGEMENT PLAN** [2023-3347](#)

RECOMMENDATION:

Adopt the Orange County Sanitation District 2023 Asset Management Plan.

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[2023 Asset Management Plan](#)

7. **CONTROL CENTER OFFICES AND DAY TRAINING ROOM REMODELING AT PLANT NO. 1, PROJECT FR1-0007R** [2023-3348](#)

RECOMMENDATION:

- A. Receive and file Bid Tabulation and Recommendation for Control Center Offices and Day Training Room Remodeling at Plant No. 1, Project No. FR1-0007R;
- B. Award a Construction Contract to A 2 Z Construct, Inc. for Control Center Offices and Day Training Room Remodeling at Plant No. 1, Project No. FR1-0007R, for a total amount not to exceed \$348,000; and
- C. Approve a contingency of \$34,800 (10%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[FR1-0007R Contract Agreement](#)

8. **TRICKLING FILTER VALVE REPLACEMENT AT PLANT NO. 1, PROJECT NO. FR1-0017** [2023-3349](#)

RECOMMENDATION:

- A. Receive and file Bid Tabulation and Recommendation for Trickling Filter Valve Replacement at Plant No. 1, Project No. FR1-0017;
- B. Award a Construction Contract to Vicon Enterprise Incorporated for Trickling Filter Valve Replacement at Plant No. 1, Project No. FR1-0017, for a total amount not to exceed \$257,300; and
- C. Approve a contingency of \$25,730 (10%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[FR1-0017 Contract Agreement](#)

**9. PUMP STATION PORTABLE GENERATOR CONNECTORS, PROJECT [2023-3350](#)
NO. FE19-01**

RECOMMENDATION:

Approve a contingency increase of \$72,449 (6%) to the contract for Pacific International Electric Company, Inc., dba Pacific Industrial Electric, for Pump Station Portable Generator Connectors, Project No FE19-01, for an already approved total contract amount not to exceed \$1,207,479; and a total contingency of \$193,197 (16%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)

10. ENGINEERING PROGRAM CONTRACT PERFORMANCE REPORT [2023-3351](#)

RECOMMENDATION:

Receive and file the Engineering Program Contract Performance Report for the period ending September 30, 2023.

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[Contract Performance Report 9/30/2023](#)

**11. ACTIVATED SLUDGE CLARIFIER ENTRY IMPROVEMENTS AT PLANT [2023-3352](#)
NO. 2, PROJECT NO. FR2-0023**

RECOMMENDATION:

- A. Receive and file Bid Tabulation and Recommendation for Activated Sludge Clarifier Entry Improvements at Plant No. 2, Project No. FR2-0023;
- B. Award a Construction Contract to Tharsos Inc. for Activated Sludge Clarifier Entry Improvements at Plant No. 2, Project No. FR2-0023, for a total amount not to exceed \$1,171,000; and
- C. Approve a contingency of \$117,100 (10%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[FR2-0023 Contract Agreement](#)
[FR2-0023 Supplemental Attachment](#)

12. PURCHASE OF ELECTRIC FORKLIFTS [2023-3353](#)RECOMMENDATION:

- A. Approve a Purchase Order to Equipment Depot California, Inc. for the purchase of four Caterpillar electric forklifts, using Sourcewell Cooperative Contract #091520-MCF for an amount not to exceed \$ 285,070; and
- B. Approve a contingency of \$14,254 (5%).

Originator: Riaz Moinuddin

Attachments: [Agenda Report](#)

13. TRICKLING FILTER C ROTATING ASSEMBLY REPLACEMENT FOR PLANT NO. 2, PROJECT NO. MP2-019 [2023-3354](#)RECOMMENDATION:

- A. Approve a Sole Source Purchase Order Contract to Ovivo USA, LLC for a direct replacement Center Mast Assembly for the Plant No. 2 Trickling Filter “C” Center Rotating Assembly Replacement at Plant No. 2, Project No. MP2-019, for a total amount not to exceed \$586,272; and
- B. Approve a contingency of \$58,627 (10%).

Originator: Riaz Moinuddin

Attachments: [Agenda Report](#)

14. PROCUREMENT OF CENTRIFUGAL PUMPS FOR SPARE INVENTORY AT PLANT NO. 1 [2023-3355](#)RECOMMENDATION:

- A. Approve a Sole Source Purchase Order Contract to Flo-Systems for the purchase of spare inventory Centrifugal Pumps assemblies: two Clockwise Directional Pumps and two Counterclockwise Directional Pumps, for a total amount not to exceed \$320,453, including applicable sales tax and freight; and
- B. Approve a contingency of \$32,045 (10%).

Originator: Riaz Moinuddin

Attachments: [Agenda Report](#)

15. JANITORIAL SERVICES AT ORANGE COUNTY SANITATION DISTRICT HEADQUARTERS COMPLEX [2023-3356](#)

RECOMMENDATION:

- A. Approve a Purchase Order Agreement with Team One Management for Janitorial Maintenance Services at the Orange County Sanitation District's (OC San) Headquarters Complex, utilizing the County of Orange Contract No. MA-012-22011179, from the Notice to Proceed through January 31, 2025, for a total amount not to exceed \$458,400; and
- B. Approve a contingency of \$45,840 (10%).

Originator: Riaz Moinuddin

Attachments: [Agenda Report](#)

16. PLAN2024-00 ON-CALL PLANNING STUDIES [2023-3357](#)

RECOMMENDATION:

- A. Approve Professional Services Agreements with HDR Engineering, Inc.; Brown and Caldwell; Arcadis U.S., Inc.; Stantec Consulting Services Inc.; Black & Veatch Corporation; and Hazen and Sawyer for PLAN2024-00, On-Call Planning Studies master contracts, for the term of January 1, 2024, through December 31, 2026, with a maximum annual contract limitation not to exceed \$1,000,000 per Consultant; and
- B. Approve two (2) additional one-year optional extensions.

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[PLAN2024-01 PSA - HDR Engineering](#)
[PLAN2024-02 PSA - Brown and Caldwell](#)
[PLAN2024-03 PSA - Arcadis US](#)
[PLAN2024-04 PSA - Stantec Consulting Services](#)
[PLAN2024-05 PSA - Black and Veatch](#)
[PLAN2024-06 PSA - Hazen and Sawyer](#)

17. DIGESTER GAS FACILITIES REPLACEMENT, PROJECT NO. J-124 [2023-3358](#)

RECOMMENDATION:

Approve a contingency increase of \$9,400,000 (79.86%) to the existing Professional Design Services Agreement (PDSA) with Brown and Caldwell for Digester Gas Facilities Replacement, Project No. J-124, for a total contract amount of \$11,770,000 and a new total contingency amount of \$10,577,000 (89.86%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[Presentation - J-124 Design Amendment](#)

18. SEAL BEACH PUMP STATION REPLACEMENT, PROJECT NO. 3-67 [2023-3359](#)

RECOMMENDATION:

- A. Approve a project budget increase of \$19,400,000 for Seal Beach Pump Station Replacement, Project No. 3-67, for a new total project budget of \$134,000,000;
- B. Receive and file Bid Tabulation and Recommendation for Seal Beach Pump Station Replacement, Project No. 3-67;
- C. Award a Construction Contract to Walsh Construction Company II, LLC for Seal Beach Pump Station Replacement, Project No. 3-67, for a total amount not to exceed \$97,032,743; and
- D. Approve a contingency of \$9,703,274 (10%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[3-67 Contract Agreement](#)
[Presentation - 3-67 Construction Award](#)

19. SEAL BEACH PUMP STATION REPLACEMENT, PROJECT NO. 3-67 [2023-3360](#)

RECOMMENDATION:

- A. Approve a Professional Construction Services Agreement with Lee & Ro, Inc. to provide construction support services for Seal Beach Pump Station Replacement, Project No. 3-67, for a total amount not to exceed \$6,148,000; and
- B. Approve a contingency of \$614,800 (10%).

Originator: Mike Dorman

Attachments: [Agenda Report](#)
[3-67 PCSA Agreement](#)

ADMINISTRATION COMMITTEE:**20. UPDATE TO RECORDS MANAGEMENT PROGRAM PROCEDURES AND RECORDS RETENTION SCHEDULE RESOLUTION [2023-3364](#)****RECOMMENDATION:**

Adopt Resolution No. OC SAN 23-21 entitled: "A Resolution of the Board of Directors of the Orange County Sanitation District Adopting the Records Management Program Procedures and Records Retention Schedule, Authorizing Destruction of Obsolete Records, and Repealing Resolution No. OC SAN 23-08".

Originator: Kelly Lore

Attachments: [Agenda Report](#)
[Resolution No. OC SAN 23-21](#)
[Procedure Manual Complete Redline 12-05-23](#)
[RRS Redline 2023-12-04](#)

21. BACKUP APPLIANCES FOR INDUSTRIAL CONTROL SYSTEM AND OFFICE NETWORKS [2023-3365](#)**RECOMMENDATION:**

A. Approve a Purchase Order Contract to Nth Generation Computing, Inc. for the purchase of Backup Appliances for Industrial Control System (ICS) and Office Networks, Specification No. E-2023-1428BD, for a total amount not to exceed \$796,975 plus applicable sales tax; and

B. Approve a contingency of \$79,697 (10%).

Originator: Wally Ritchie

Attachments: [Agenda Report](#)

22. ADOPT ORANGE COUNTY SANITATION DISTRICT'S DEBT POLICY [2023-3367](#)**RECOMMENDATION:**

Adopt Resolution No. OC SAN 23-22 entitled: "A Resolution of the Board of Directors of the Orange County Sanitation District Adopting the Orange County Sanitation District's Debt Policy and Repealing Resolution No. OC SAN 21-21".

Originator: Wally Ritchie

Attachments: [Agenda Report](#)
[Orange County Sanitation District Debt Policy \(Clean\)](#)
[Orange County Sanitation District Debt Policy \(Redline\)](#)
[Proposed Resolution No. OC SAN 23-22](#)

23. INVEST AND/OR REINVEST ORANGE COUNTY SANITATION DISTRICT'S FUNDS AND ADOPT INVESTMENT POLICY STATEMENT [2023-3368](#)

RECOMMENDATION:

Adopt Resolution No. OC SAN 23-23 entitled: "A Resolution of the Board of Directors of the Orange County Sanitation District Authorizing the Orange County Sanitation District's Treasurer to Invest and/or Reinvest the Orange County Sanitation District's Funds, Adopting the Orange County Sanitation District's Investment Policy Statement and Performance Benchmarks, and Repealing Resolution No. OC SAN 22-36".

Originator: Wally Ritchie

Attachments: [Agenda Report](#)
[Orange County Sanitation District Calendar Year 2023 Investment Policy Statement \(Redline\)](#)
[Orange County Sanitation District Calendar Year 2024 Investment Policy Statement \(Clean\)](#)
[Proposed Resolution No. OC SAN 23-23](#)

24. PROFESSIONAL CONSULTANT SERVICES AGREEMENT FOR INVESTMENT MANAGEMENT SERVICES [2023-3369](#)

RECOMMENDATION:

Approve a Professional Consultant Services Agreement contract to Insight North America LLC to provide Investment Management Services, Specification No. CS-2023-1418BD, for five years, with two (2) optional two-year renewals.

Originator: Lorenzo Tyner

Attachments: [Agenda Report](#)
[CS-2023-1418BD Final Agmt & SOW Insight](#)

STEERING COMMITTEE:

25. LEGISLATIVE AFFAIRS UPDATE FOR THE MONTH OF NOVEMBER 2023 [2023-3370](#)

RECOMMENDATION:

Receive and file the Legislative Affairs Update for the month of November 2023.

Originator: Rob Thompson

Attachments: [Agenda Report](#)
[State Update](#)
[Federal Update](#)
[2024 Legislative and Regulatory Plan](#)

26. PUBLIC AFFAIRS UPDATE FOR THE MONTH OF NOVEMBER 2023 [2023-3371](#)

RECOMMENDATION:

Receive and file the Public Affairs Update for the month of November 2023.

Originator: Rob Thompson

Attachments: [Agenda Report](#)
[Outreach & Media Report - November 2023](#)

NON-CONSENT:

27. SOLICITATION OF GENERAL LEGAL COUNSEL SERVICES [2023-3372](#)

RECOMMENDATION:

Discuss the progress of the General Legal Services Ad Hoc Committee and factors affecting the structure of the solicitation and contract.

Originator: Wally Ritchie

Attachments: [Agenda Report](#)

INFORMATION ITEMS:

None.

AB 1234 DISCLOSURE REPORTS:

This item allows Board members to provide a brief oral report regarding the disclosure of outside committees, conferences, training, seminars, etc. attended at the Agency's expense, per Government Code §53232.3(d).

- Report from Board Delegate - ISDOC
- Report from Board Delegate - NWRI
- Report from Board Delegate - OCCOG
- Report from Board Delegate - SARFPA
- Report from GWRS Steering Committee Member(s)
- Other

CLOSED SESSION:

During the course of conducting the business set forth on this agenda as a regular meeting of the Board, the Chairperson may convene the Board in closed session to consider matters of pending real estate negotiations, pending or potential litigation, or personnel matters, pursuant to Government Code Sections 54956.8, 54956.9, 54957 or 54957.6, as noted.

Reports relating to (a) purchase and sale of real property; (b) matters of pending or potential litigation; (c) employment actions or negotiations with employee representatives; or which are exempt from public disclosure

under the California Public Records Act, may be reviewed by the Board during a permitted closed session and are not available for public inspection. At such time the Board takes final action on any of these subjects, the minutes will reflect all required disclosures of information.

CONVENE IN CLOSED SESSION.**CS-1 CONFERENCE WITH LEGAL COUNSEL RE ANTICIPATED LITIGATION - GOVERNMENT CODE SECTION 54956.9(d)(4) [2023-3373](#)**

RECOMMENDATION: Convene in Closed Session:

Number of Potential Cases: 1

Potential initiation of litigation regarding Miller-Holder Easement.

Attachments: [Agenda Report](#)
[CS-1 Board CS Memo re Miller-Holder 12-14-23](#)

CS-2 CONFERENCE WITH LEGAL COUNSEL RE EXISTING LITIGATION - GOVERNMENT CODE SECTION 54956.9(D)(1) [2023-3374](#)

RECOMMENDATION: Convene in Closed Session:

Number of Cases: 2

Fernando Herrera Workers' Compensation Claim, Workers Compensation Appeals Board, Case Nos. ADJ12271396 and ADJ16380462

Attachments: [Agenda Report](#)
[CS-2 Board CS Memo re Herrera Workers' Compensation Claim 12-14-2023](#)

RECONVENE IN REGULAR SESSION.**CONSIDERATION OF ACTION, IF ANY, ON MATTERS CONSIDERED IN CLOSED SESSION:****OTHER BUSINESS AND COMMUNICATIONS OR SUPPLEMENTAL AGENDA ITEMS, IF ANY:****BOARD OF DIRECTORS INITIATED ITEMS FOR A FUTURE MEETING:**

At this time Directors may request staff to place an item on a future agenda.

ADJOURNMENT:

Adjourn the Board meeting until the Regular Meeting of the Board of Directors on January 17, 2024 at 6:00 p.m.